



Pillar 3 Disclosure

INTRODUCTION

The Internal Capital Adequacy Assessment Process (or 'ICAAP') is the process by which the BCWM plc ('BCWM' or 'the Firm') plc ensures that it operates with an appropriate level of capital.

BCWM is an Irish-incorporated company and is authorised by the Central Bank of Ireland to carry on regulated business as an investment firm. The main business of the Firm is the provision of a range of self-directed pension and private investment accounts to approximately 550 clients.

BCWM is subject to the requirements of the European Union (EU) Capital Requirements Directive IV (hereafter 'CRD IV')¹ and Capital Requirements Regulation (hereafter 'CRR')². CRD IV and CRR repeal Directives 2006/48/EC and 2006/49/EC.

CRD IV and CRR have three basic pillars:

Pillar 1

Pillar 1 sets out the minimum capital requirements that BCWM needs to retain to meet its credit, market and operational risk applying to its business model.

Pillar 1 capital requirements are the greater of:

- Base capital requirement of €125,000; or
- The sum of the market, credit and operational risk requirements; or
- The Fixed Overhead Requirement.

Pillar 2 Capital Assessment

Pillar 2 requires each firm to make a capital adequacy assessment on whether it needs to hold additional capital against firm-specific risks not covered by Pillar 1. This is achieved by BCWM carrying out and documenting an ICAAP which quantifies the risks of certain events on the firm's profitability, and its ability to operate.

Internal Capital Requirement

The internal capital requirement is the higher of Pillar 1 and Pillar 2 capital requirement. See Section 9 for the calculation of BCWM's internal capital requirement.

Pillar 3

Pillar 3 sets out disclosure requirements regarding capital and risk management. The disclosure requirement aims to encourage market discipline by allowing market participants to assess key pieces of information on risk exposures and the risk assessment process of the firm. BCWM's disclosure is this document and it is published on the BCWM website: www.bcwm.ie

¹ Directive 2013/36/EU of the European Parliament and of the Council of 26 June 2013

² Regulation (EU) 575/2013 of the European Parliament and of the Council of 26 June 2013

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Pillar 3 disclosures will normally be made on an annual basis once the ICAAP is approved by the Board. If the Board identifies a material change to the risks of the company mid-year, which warrants a review of the ICAAP, the Pillar 3 disclosure will be updated accordingly.

These disclosures are based on the financial statements prepared to 31 December 2018.

BCWM BUSINESS MODEL

BCWM was originally incorporated in Ireland in 2006. The main business of the Firm is the provision of a range of self-directed pension and private investment accounts. The Firm is authorised to provide the following investment services under Regulation 11 of the S.I. No. 375 of 2017 European Union (Markets in Financial Instruments) Regulations (the 'MiFID Regulations'):

- Investment Advice
- Receipt and Transmission
- Portfolio Management
- Investment Research (ancillary service)

The Firm is also authorised to hold client assets.

The Firm also acts as

- Registered Administrator in respect of SSAPs
- QFM in respect of ARFs
- Provider in relation to PRSAs

The Firm is regulated in the provision of pension services by the Pensions Authority.

The Firm has a dedicated Property Team and manages property investments on behalf of clients. Most of the properties are owned by exempt unit trusts where the units in issue are held by BCWM pension structures. The Firm's property services are not subject to MiFID regulations or the Client Asset Regulations.



RISK MANAGEMENT FRAMEWORK

BCWM has a Risk Management Framework which is reviewed by the Risk Committee and approved by the Board. The primary objective of the Risk Management Framework is the protection, preservation and integrity of client assets both in custody and advisory terms. A secondary objective is the protection, preservation and integrity of BCWM's own assets. Having a Risk Management Framework facilitates the Firm in identifying, measuring, analysing, monitoring and reporting on the Firm's key risks.

Risk Governance and Responsibilities

The Board of Directors has ultimate responsibility for ensuring the Firm has appropriate structures, processes, policies and procedures in place in respect of Risk Management. The Board has delegated more detailed oversight of risk to the Audit and Risk Committee, to the Head of Compliance & Risk and to the rest of the Senior Management team.

BCWM employs the three lines of defence model whereby business units are responsible for identifying risks in their areas and complying with the controls and procedures in their business area, the Head of Compliance & Risk carries out monitoring and provides advice, and Internal Audit provides independent assurance according to a risk-based audit plan.

Internal Control

A core element of the Firm's internal control process is the BCWM Manual which incorporates company policies, operational procedures and processes for the operations of the Firm. Key internal control policies include the Client Asset Management Plan (CAMP), the Compliance Charter and Compliance Plan and the Business Continuity Plan (BCP).

Risk Register

The risk management process of identifying, analysing and treating risks is documented in the Firm's Risk Register. The Head of Compliance and Risk is responsible for updating the Risk Register with input from the business units.

Business Error Process

The Firm has a business error process whereby incident report forms are required to be completed and sent to the Head of Compliance & Risk when a business error occurs. All reported incidents are investigated by the Head of Compliance & Risk, in consultation with management, and a report is prepared that is finalised following discussion. Corrective actions, lessons learned and any procedural changes are identified. The Head of Compliance & Risk enters the details on the Business Error log and provides a summary of the incident to Senior Management, the Risk Committee and the Board.

Risk Attitude Statement

Risk attitude defines the amount and nature of risk BCWM is prepared to accept in pursuit of its business objectives. Risk attitude guides the Firm in its risk taking and related business activities, having regard to the maintenance of financial stability and solvency.

Key Risk Indicators

The Firm has defined Key Risk Indicators to track its profile against the most significant risks that it assumes. The Key Risk Indicators have defined ranges which would rate a risk green, amber or red. The status of the Key Risk Indicators are reported to the Risk Committee and any risks rated red are discussed in detail at the Risk Committee.

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ICAAP Process

The final element of the Risk Management Process is composing the ICAAP document.

CAPITAL ASSESSMENT

The principal areas of risk identified as Part of the Pillar 2 Capital Assessment are outlined below:

Risk
Credit risk
Operational risk
a. Client Assets Accounts and Safekeeping
b. Fraud
c. Key Person & Staffing
d. Infrastructure
e. Cybersecurity
f. Property Management
Liquidity Risk
Strategic / Business Model Risk
Reputational risk
Regulatory risk
Environmental risk
Legal risk
Conduct risk

To calculate the Pillar 2 requirement, scenarios were run for the key risks and capital set aside based on the potential financial impact and the likelihood. The minimum Pillar 2 capital requirement was calculated as €673,000.

The Pillar 1 Capital requirement was calculated as €637,000.

The internal capital requirement is the higher of the Pillar 1 and Pillar 2 capital requirement and was therefore €673,000.

Capital Resources

The most recent audited accounts for the Firm show the capital and reserves of BCWM to be €1,688,206, which is in excess of the Firm's regulatory capital requirement. All capital is categorised as Tier 1 capital.

Head of Compliance & Risk